

Montreal, November 9th, 2001

United Nations
Procurement Division
Vendor Registration
Room FF-274A
304 East 45th Street
New York, N.Y. 10017

Object: Letter of Recommendation

Mrs., Mr.

The present is to confirm that P.A. Management International (Canada) Inc. has rendered the following services to our entire satisfaction:


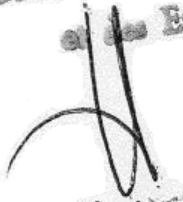
Phase I: "Programming and Budgetary Integrated System (PBIS)" at the Ministry of Equipment, in Morocco, from October 1999 to March 2001. Phase II is on going.

For any further information, please do not hesitate to contact us at the following address:

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Ministry of Equipment
Department of programs and studies
Quartier Administratif
Rabat-Chellah, Morocco
Tel : (212-37) 76-10-35 - Fax : (212-37) 76-10-34

Sincerely yours,

Le Directeur des Programmes
et des Etudes



Abdelhak Haoudi,
Director of studies